

## **‘He thought what he was doing was good for people.’ Why is it so difficult to prevent unnecessary medical procedures in the U.S. health-care system?**

September 1, 2021

Outcalt C. The Atlantic. August 2021.

<https://psnet.ahrq.gov/issue/he-thought-what-he-was-doing-was-good-people-why-it-so-difficult-prevent-unnecessary-medical>

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[Overuse](#) and unnecessary care lead to serious patient [harms](#) and a [cascade](#) of negative consequences. This story describes the overuse behavior of one surgeon to illustrate influences contributing to the problem.